



NATIONAL LAW SCHOOL OF INDIA UNIVERSITY

in association with

NATIONAL PRODUCTIVITY COUNCIL

THREE-DAY CERTIFICATE COURSE ON

**“PUBLIC PROCUREMENT, TENDERING AND LAW RELATING TO
GOVERNMENT CONTRACTS”**



PROGRAMME SCHEDULE

VENUE: INTERNATIONAL TRAINING CENTRE, NLSIU

TIME	DAY ONE: 12th SEPT, 2019
9.30 AM to 10.00am	REGISTRATION, INTERNATIONAL TRAINING CENTRE, CONFERENCE HALL
10.00 AM To 10.45 AM	INAUGURATION: PROF.[DR.] M K RAMESH , Vice-Chancellor [FAC], NLSIU SHRI ARUN KUMAR JHA , IES, Director General, NPC, New Delhi PROF. [DR.] SAIRAM BHAT , Professor Of Law & Coordinator, CEERA, NLSIU
10.45 AM to 11.00 AM	GROUP PHOTO AND TEA BREAK
11.00 AM to 1.15 PM SESSION – 1	CONTRACT LAW AND MANAGEMENT IN PUBLIC PROCUREMENT: AN INTRODUCTION PROF. (DR.) SAIRAM BHAT , Professor of Law, NLSIU MS. RAAGYA ZADU , Teaching Associate, NLSIU MR. VIKAS GAHLOT , Teaching Assistant, NLSIU
1.15 PM to 2 PM	Lunch
2.00 PM to 3.15 PM SESSION – 2	ART 14 ART 299: ART 299(2) CONSTITUTIONAL DIMENSION TO GOVERNMENT CONTRACTS, PIL, WRIT OF MANDAMUS PROF. V S MALLAR , Chair Professor of Law, NLSIU
3.15 PM to 3.30 PM	TEA BREAK
3.30 PM to 5.00 PM SESSION – 3	CONTRACT LAW: ALLIED LEGISLATIONS INDEMNITY V/S DAMAGES V/S PENALTY PROF. (DR.) SAIRAM BHAT , Professor of Law, NLSIU MR. H M DATTATRI , Practicing Company Secretary, Bengaluru
5.00PM	ICE-BREAKING

TIME	DAY TWO: 13 th SEPT, 2019
9.30 AM to 11.00 AM SESSION – 1	LAW ON TENDERING AND PUBLIC PROCUREMENT: MOU, BANK GUARANTEE AND OTHER ESSENTIAL CONDITIONS IN TENDER. RENEGOTIATION OF CONTRACTS PROF. (DR.) SAIRAM BHAT, Professor of Law, NLSIU MR. RAGHAV PARTHASARTHY, Teaching Associate and Advocate, NLSIU
11.00 AM to 11.30 AM	TEA BREAK
11.30 AM to 1.15 PM SESSION – 2	DRAFTING STRATEGIES AND INTERPRETATION OF CONTRACTS PROF. (DR.) SAIRAM BHAT, Professor of Law, NLSIU MS. MADHUBANTI SADHYA, Teaching Associate, NLSIU
1.15 PM to 2.00 PM	LUNCH
2.00 PM to 3.30 PM SESSION - 3	CHALLENGING OF NEGOTIATING AND DRAFTING GOVERNMENT CONTRACTS PROF. [Dr.] O V NANDIMATH, Registrar AND Professor of Law, NLSIU
3.30 PM to 3.45 PM	TEA BREAK
3.45 PM to 5.15PM SESSION - 4	CRITICAL CLAUSES AND THEIR INTERPRETATION PROF. (DR.) SAIRAM BHAT, Professor of Law, NLSIU MR. NANDAKUMUAR, Head-Legal, Syngene International Ltd, Bengaluru
5.15 PM	ICE-BREAKING

TIME	DAY THREE: 14 TH SEPT, 2019
9.30 AM to 11.00 AM SESSION – 1	LABOUR LAW IMPLICATION IN GOVERNMENT CONTRACTS MR. ADITYA KAMATH, Head-Audit, BCP Associates, Bengaluru and Visiting Faculty, NLSIU INTERNATIONAL CONTRACTS: ISSUES AND CHALLENGES MR. ROHITH KAMATH, Advocate and Company Secretary, Rex Law Chambers, Bengaluru.
11:00 AM to 11.30AM	TEA BREAK
11.30 AM to 1.15 PM SESSION – 2	ADJUDICATION AND DISPUTE RESOLUTION; ROLE OF ADR IN GOVERNMENT CONTRACTS MR. RAVI SHANKAR, Advocate & Lead Partner, Lex Nexus, Bengaluru MR. NAVEEN GUDIKOTE, Advocate & Partner, RML Legal and Sr. Associate, Lex Nexus, Bengaluru
1.15 PM to 2.00PM	LUNCH
2.00 PM to 3.15 PM SESSION – 3	BREACH OF CONTRACTS: IMPLICATION; SUBSTITUTED PERFORMANCE, BLACKLISTING MS. PREETIKA PILINJA, [LL.M-NLSIU], Management Executive-Legal, Hindustan Aeronautic Ltd
3.15 PM to 4.15 PM SESSION – 4	TAX IMPLICATION IN GOVERNMENT CONTRACTS MR. SHASHI KUMAR R.S, CA, RS Shashi & Co, Bengaluru
4.15 PM to 4.45 PM	MCQs
4.45 PM	VALEDICTORY CHIEF GUEST: HON'BLE MR. JUSTICE SHRIPAD KRISHNA DIXIT, Judge, High Court of Karnataka SHRI MR. RAVI SHANKAR, Advocate & Lead Partner, Lex Nexus, Bengaluru PROF. [DR.] SAIRAM BHAT, Professor Of Law & Coordinator, CEERA

PROFILE OF THE SPEAKERS



Prof. [Dr.] M.K Ramesh, *Professor of Law & Vice Chancellor, NLSIU*

He began his career as Lecturer in Law (1979-80: Hombe Gowda Law College, Mandya; 1980-85: Vidyavardhaka Law College, Mysore and was Asst. Commercial Tax Officer to the Government of Karnataka from 1988-92: Between 1985 and 1988 when he re-joined teaching as Lecturer at University Law College, Dharwad). He joined National Law School of India University as Assistant Professor of Law (Senior) (June 1992) re-designated as Associate Professor (1997). He was selected

and appointed as Additional Professor of Law, the same year. He was selected and appointed as Professor of Law in 2006. He was Chairman of the Post Graduate and Doctoral Council at the Law School, (2004-2005) and (May 2006 - June 2009). He holds the Professorial Chair on Urban Poor and the Law, instituted by the Ministry of Housing and Urban Poverty Alleviation, Government of India. In 2009, He established the “Commons Cell” in the Law School to develop Indian Jurisprudence on the subject. He also established the Centre for Environmental Education, Research and Advocacy (CEERA), in 1997 and coordinated its activities till Dec. 2000. He edits the Indian Journal of Environmental Law, published from the Law School. His areas of specialization include International Law, Environmental Law and Human Rights Law. He has published over 30 articles and contributed chapters to five books as well. He visited U.S.A under the International Visitors Programme (1994) and the U.K under the Faculty Exchange Programme. (1996) He was a Visiting Faculty at Dalhousie Law School, Canada (1999). He was Senior Fulbright Fellow in the U.S. during 2005-06. He was a visiting professor at KTH, Stockholm (Feb, March, 2010 and Sept. 2011) and Law Faculty, Zurich (May, 2010). He was awarded “Environmental Law Fellow, 2006” by the Environmental Law Institute, Washington DC, U.S.A. He is, currently, a member of the National Biodiversity Authority - the first, non-official, expert member from the discipline of Law. He has assisted State and Central Governments in the drafting of several Environment-related laws. He has served as a Member of the Steering Committee for Environment and Forests, that was engaged in preparing the XII Plan Document, for the Planning Commission, Government of India. As a member, he is serving the Ethics Committee of the Indian Institute of Science, Bangalore.



Sh. Arun Kumar Jha *IES Director General, National Productivity Council*

A Senior Administrative Grade officer, Sh. Jha was commissioned into the Indian Economic Service in the year 1985. Having served as an upright public official with several important posts, Sh. Jha has recently served as Advisor to the Department of Economic Affairs and as the Economic Adviser with the Ministry of Family and Welfare. He currently is the Director General at National Productivity Council, New Delhi.



Justice Krishna Dixit, Honourable Judge, Karnataka High Court

Born on 20/7/1964. Enrolled as an Advocate in the year 1989. Started practising in the High Court of Karnataka on the civil side as well as writ jurisdiction. Also specialized in Constitutional Law, Service law, Election law and land reforms matters. Worked as Central Government Standing Counsel since 1999-2006, Standing Counsel for Bhabha Atomic Research Centre since 2002-2010, Standing counsel Election Commission of India, Panel Counsel UCO Bank in 1994. He also served as Senior Standing Counsel for Election Commission of India from 2008, Standing Counsel for National Institute of Unani Medicine, Standing Counsel of Karnataka Veterinary, Animal and Fisheries Sciences University from 2008 and Standing Counsel for University Grants Commission. He was appointed as Assistant Solicitor General of India on 29/8/2014 and on 09.02.2018 as Judge of the High Court of Karnataka.



Prof. [Dr.] O.V Nandimath, Professor of Law & Registrar, NLSIU

He has published three books on Environmental Law - Hand Book for Law Practitioners (1999) and 'Enforcers' Manual in Hazardous Waste Law and Management (2004) and "The Hand Book on Environmental Decision Making in India - An EIA model" (2009) by Oxford University Press. He was awarded Chevening Scholarship on Environment/ Management Programme and was also Visiting Scholar at Bradford University during 2001. He was a Visiting Faculty at Warwick University, Coventry, U.K. during 1999 and at Cardiff University, U.K. during 2003. He was a Fulbright Fellow, and Stegner Fellow to the University of Utah during January- July 2006. He practised Law till 1997. He was a Lecturer at the G.K. Law College, Hubli during 1996-1997. He was a Visiting Faculty at K.L.E. Society's Management School in Hubli. He joined the Law School as a Lecturer in 1997, was promoted as Assistant Professor in July 2001 and as Associate Professor in 2006 and Professor in 2012. His areas of specialization include Business Laws, Law of Torts, Environmental Law, Banking Law and Medical Law.



Prof. [Dr.] Sairam Bhat, Professor of Law and Coordinator, CEERA-NLSIU

He did his LL.M, and Ph.D from the Department of Law, University of Mysore. He was awarded the 'Young India Environmental Law Fellowship' and served as Adjunct Faculty at Golden Gate University, California, USA, during the fall, 2003. He is a Fulbright-Nehru Fellow, 2010. He was a 'Visiting Researcher' at the Georgetown University, Law Centre Washington DC, during Aug-Dec. 2010. He was also a Linnaeus-

Palme Academic Exchange Fellow at the Royal Institute of Technology, Stockholm, Sweden, 2012-13. He was the 'Editor' of Kare Law Journal in 2005 and 2006. His publications include: Co-Authored: SAIRAM BHAT 'Environmental Law for Law Practitioners', CEERA, NLSIU [2002], SAIRAM BHAT: Law Relating to Business Contracts in India, SAGE, India 2009; SAIRAM BHAT; Natural Resources Conservation Law, SAGE [2010]; SAIRAM BHAT; Right to Information, Eastern Book House, 2012. He started the NLSIU Book Series under which he has published books titled, Contracts, Agreements and Public Policy [NLSIU Book Series -1], Energy Law and Policy in India [NLSIU Book Series-2], Right to Information and Good Governance [NLSIU Books Series-3]. He is also the Chief Editor of the Journal on Environmental Law, Policy and Development and Journal of Law and Public Policy, published by NLSIU. He is also the Chief Editor of the IN LAW magazine and the March of Environmental Law, published by NLSIU. He is the Coordinator of the Centre for Environmental Law, Education, Research and Advocacy [CEERA] and the Environmental Law Clinic. His areas of interest include; Law of Contracts, PPP, Environmental Law, Energy Law and Right to Information.



Mr. D.R Ravi Shankar, Lex Nexus

He started his legal profession in 1995 under the aegis of Sri. Yoganarasimha – now a designate senior counsel at High Court of Karnataka at Bengaluru and thereafter with Sri. M.R. Rajagopal – senior advocate practicing at High Court of Karnataka at Bengaluru. He is the founder partner of M/s LEX NEXUS – Advocates & Solicitors, the law firm started in 1998

which has created a niche place for its litigation and non-litigation practice. Besides the Tribunals and Quasi-Judicial Authorities, he has practiced in various courts at Bengaluru, High Court of Karnataka at Bengaluru, Dharwad and Gulbarga, High Court of Judicature at Mumbai, High Court of Andhra Pradesh at Hyderabad and Supreme Court of India. He has handled and advised clients in the fields of – Arbitration, Banking, Education, Service, Tenders, Mining, Service Tax, Income Tax, Trust matters, Revenue, Civil litigations, Criminal cases and above all Co-operative Society laws have given him the multifaceted and in-depth understanding of the legal principles. He is a regular speaker in various legal seminars held at NLSIU, Bangalore and Advocates Academy, Bangalore. He is actively involved in sharing his legal knowledge with young advocates and students. He has authored books on Banking and Securitization laws, Revenue Codes, which are due for publishing. His maiden publication – Karnataka Co-operative Societies Manual in two volumes, released in March 2019 have been best sellers



Mr. Navin Gudikote, Lex Nexus

Holds a master's degree in Commerce and law degree from University of Mysore. Started practicing with Mr Uday Holla since 2001 in his reputed law firm – Holla & Holla, Patil & Nettar as it then was, the firm largely dealt with Arbitrations, Commercial and Corporate law suits, banking laws, intellectual property law suits to name a few. The exposure to wide spectrum of cases gave a strong foundation of research oriented and analytical bent of mind. He started his

Independent practice during 2003 and has partnered with D.R. Ravishankar of LEX NEXUS in many cases and has been a pillar of indomitable support be it in conducting cases for the firm or delivering talks at various forums including NLSIU. Independently he is a partner with RMN Legal a law firm which works in tandem with Lex Nexus handling cases and advising clients in niche laws from Arbitration, Banking, Employment Contracts, Civil litigations, Tech and Tax litigations and Intellectual Property laws to name a few. .



Prof. V.S Mallar, *Chair Professor of Law, NLSIU*

One of the Founding Professors of NLSIU, he was a Lecturer in Law at J.S.S. Law College, Hubli during 1971 – 1973 and as the Faculty of Law at V.M. Salgaocar College of Law, Panaji, Goa between 1973 and 1980. He was the Vice-Principal in 1981. He was the Dean, Faculty of Law and Chairman of Board of Studies in Law of Goa University during 1986-88. He was selected and appointed as Assistant Professor of Law (Senior) at NLSIU in May 1988, as Associated Professor of Law in April 1992, as Additional Professor in April 1997 and as Professor of Law from

December, 1997. He was a Visiting Faculty at the Warwick University Coventry, U.K. during 1995. He also visited Ireland, Singapore, Sri Lanka and U.S.A. to attend International Conferences and to deliver lectures. He was the Director of K.S. Hegde Law College, Mangalore between 1998-2000. He was Registrar, NLSIU between April 2001 and August 2005. Between December 2006 and April 2007 he was Professor of Law at Gujarat National Law University (GNLU), Gandhinagar, Gujarat and Professor of Law at Nirma Institute of Science and Technology, Ahmedabad, Gujarat from June 2007 to December, 2007.



Mr. H.M Dattatri, *Company Secretary*

S Dattatri HM is a Fellow member of The Institute of Company Secretaries of India, residing in Bangalore. He is the Chief Operating Officer at LearnCab taking care of various cross-functional roles like Operations Management and Content Development, in addition to handling the Company Law paper cross various levels. His qualifications include a post graduate degree in IBL (PGDIBL), a Bachelor's degree in law (LLB.) from Mysore University. He also holds a B.Com degree from the same University. His journey as a professional is a mixture of patience, perseverance and dedication which has enabled him to achieve many successes in his illustrious professional career. He has also taught and interacted with over 1000+ students at private institutions, NLSUI and ICSI. He is excited to reach out to more students by connecting with them through online coaching and feels that it is the future for professional courses like CA, CS and CMA.



Mr. Aditya Kamath, Practitioner

Heads operations and recruitment at BCP Associates. Previously, a partner at Haranahalli Law Partners, LLP, and the Head of operations at The Legal Dog LLC, Aditya specialises in Corporate law and Legal Process Outsourcing. Aditya began his career as a research scholar for The United Nations Office on Drug and Crime. He thereafter started his own LPO which was acquired by an American Company, where he continued to consult as its chief consultant. He teaches Corporate Law for the Master's in business Law program at the National Law

School of India University. He has been a resource person for several training programs for IAS officers, CBI officers, State and Central Govt. Employees, Lawyers, teachers, and Students. Aditya graduated in Law from Mangalore University and did his Master's in International law and Business and Trade Law from Mysore University. He is currently pursuing his Ph. D. at the National Law School of India University.



Ms. Preethika Pulinja, Management Executive- Legal, HAL

Graduate from Mangalore University and a gold medallist, Ms. Pulinja completed her LL.M from the National Law School of India University, Bengaluru. Has qualified as a Company Secretary and for a long time, now has been the Legal Advisor to Hindustan Aeronautics Limited.



CA Shashi Kumar R. S., Chartered Accountant

CA SHAHSHIKUMAR R. S., is a member of the Institute of Chartered Accountants of India (ICAI), besides being a Statutory Auditor to various companies, he is on-boarded as a Tax Consultant to numerous business groups across India, engaged in the business of Info-Tech, Disruptive Technology & AI, Manufacturing & Trading activities in India & Abroad. He is the founder of R S Shashi and Co., Chartered Accountants Bengaluru; and has experience of handling corporate affairs in different areas for over a decade, and specializes in Income Tax, GST, Labour Compliances and Valuation. He has presented papers at various professional development forums organized by institutions across India on Taxation, Governance and Corporate Management. His Area of Expertise include Tax Planning; Business Advisory and consultation Services; Project Financing; Statutory & Compliance Audit. He is also a Trustee of the Innovation Public School in Bangalore.



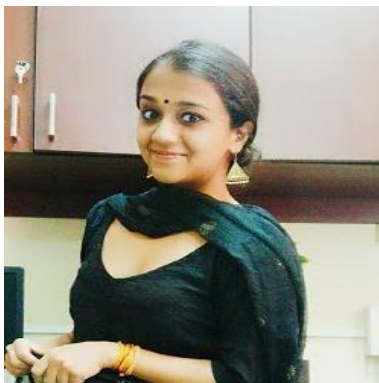
**Mr. Nandakumar Krishnachar - Head,
Legal, Syngene International Limited, Bangalore,
India**

Joined Syngene in 2007. Serving as a Member of Management team, Advise business on structuring deals and negotiating transactions, Implementing operational strategies, policies and procedures, implementing controls to ensure compliance with law and obligations, Risk assessment, End to end legal documentation, Working with client to establish and sustain winning relation, Interdepartmental training to foster value addition. Networking with law firms to effectively plan and strategize litigation and domestic enquiries.



Ms. Madhubanti Sadhya, Teaching Associate, NLSIU

Madhubanti Sadhya has graduated in law from the University of Calcutta. She holds an LL.M. degree from National University of Juridical Sciences, Kolkata She is presently enrolled as a doctoral scholar at NUJS. She is presently engaged as a Teaching Associate at the National Law School of India University, Bengaluru and is working on a project of the Ministry of Environment, Forest and Climate Change on Chemical and Waste Related Multilateral Environmental Agreements.



**Ms. Raagya Zadu, Teaching Associate & Doctoral
Scholar, NLSIU**

Has completed her Bachelor in Social Laws and LL.B from University of Pune and has done her LL.M in Environmental Laws from Hidayatullah National Law University, Raipur. Currently, a doctoral scholar at NLSIU specialising in Nuclear Energy and Environmental laws, she is also a teaching cum research associate with CEERA's recently launched, Research Cell on Energy and Environmental Law. She has published various articles in journals and magazines, including chapters Biological Diversity and Access and Benefit Sharing in two dedicated Handbooks, and is the

Assistant Editor of a Book titled Public Private Partnerships in India; A Sectoral Analysis published by NLSIU in 2018. She also is the Head-Legal at her Consultancy Firm, based in Pune called Corporate Consultants which consult and offer Contract Management for Make-In-India Infrastructure Projects.



Mr. Rohith Kamath, Advocate and CS, Rex Law Chambers

Rohith Kamath, a Consultant with CEERA’s Environment Law Clinic, is an Advocate and Associate Company Secretary with over 4 years of Experience and specialization in Corporate Law, Start-Up Strategic Advisory and Private Equity Investment. Having completed his graduation in law from KLE Society’s Law College, Bengaluru in 2015, he went on to complete his Masters in Corporate Law from the University Law College, Bangalore University in 2016. He completed the Company Secretaries Course offered by the Institute of Company Secretaries of India, New Delhi in February, 2016, and is also pursuing his PH. D. at the National Law School of India University, Bengaluru. He has authored numerous publications including co-authoring of the Book ‘Health Care in India’, a book published by Bloomsbury in 2016.



Mr. Raghav Parthasarathy, Teaching Associate, NLSIU

Raghav Parthasarathy is working as a Teaching Associate at National Law School of India University, Bengaluru and is also a Practicing advocate. He was formerly a Judicial Clerk at the High Court of Karnataka and prior to which he practiced as an Advocate in the High Court, Civil Courts and other Tribunals. Raghav completed his LL.M in Energy Laws from University of Petroleum and Energy Studies, Deharadun and did his LL.B. from J S S Law College, Mysuru.



Mr. Vikas Gahlot, Teaching Assistant, NLSIU

Graduated, B.Sc. from Hansraj College, University of Delhi and has done LL.B from Campus Law Centre, University of Delhi in 2014-17. He has completed his LL.M from National Law University Jodhpur and has specialised in Intellectual Property Law. Being UGC-NET qualified, he is currently working as Teaching Assistant at the NLSIU.

The Organising Institutions

About NLSIU

The National Law School of India University, the Nation's premier law university, came into existence through a Notification under the National Law School of India University Act (Karnataka Act 22 of 1986). It signified the culmination of efforts by the Judiciary, the Bar Council of India, the Karnataka Bar Council, the Bangalore University and the Government of Karnataka to reform legal education and to establish a centre of excellence for legal education and research in India.

The Law School has undertaken many research projects funded by the UGC, the Government of India, the Government of Karnataka, the Department of Women and Child Development, UN agencies, the World Bank, HIVOS, Department of Justice etc. The Projects have served to strengthen research and teaching at the Law School. The National Law School of India University since its inception has taken proactive steps in organizing conferences, seminars, workshops, refresher courses and certificate courses to update academicians, law teachers, students, industry personnel in different subject areas.

About CEERA

Centre for Environmental Law Education, Research and Advocacy (CEERA), established in 1997 is a benefactor of the Ministry of Environment and Forest (MoEF), Government of Karnataka, the Bar and the Bench in India and several Institutions and Universities in India and abroad. Looking back only to leap forward: A memoir of few initiatives of CEERA dealing with Law of Contracts Building an environmental law database, effectively networking among all stakeholders, building up an environmental law community and policy research in the area of environment are CEERA's main objectives. To achieve the aforesaid, CEERA has incessantly and successfully been able to build functional and professional linkages, CEERA attempts to build functional and professional linkages with government agencies and non-governmental organisations in India, the South Asian Region and at International levels. Apart from handling and furthering India's environmental conservation work involving policy analysis, campaigning, community capacity building and strategic level intervention on critical environmental issues, CEERA serves as a rich resource centre for environmental law teaching and research for both the bachelors and masters courses at NLSIU.

The Centre, established in the early 1990s, has consistently been associated with some of the pioneering research work in all of educational institutions in the country. One of the first to successfully be granted a World Bank project and thereafter being a steady choice for the Ministry of Environment Forest and Climate Change, CEERA has been entrusted with some of the most fundamental training of important Forest Officers, Revenue Officers, Officers of the Central Pollution Control Board and also of the Government of Karnataka, the Centre has been approached steadily for carrying out effective research and conduct effective training programmes. CEERA is proud to have been consistently associated with and has become a preferred resource centre for carrying out research and training programmes in the most effective and constructive manner. CEERA also organises, annually, a UGC recognized, One-week Law Teacher's Refresher Course for the past few years.

The most recent successfully concluded projects by CEERA have been with the United Nations Development Programme (UNDP), Antrix Corporation Ltd., etc. An ongoing project are with

Ministry of Law and Justice on a conclusive empirical study on the efficacy of and strengthening of Commercial Courts in India; with the Ministry of Environment Forest and Climate Change for a study on Hazardous and Chemical Waste and also has an undergoing project with the Directorate of Municipal Administration, Government of Karnataka.

CEERA has also made several publications in the area of environmental law, the law and public policy along with Newsletters, CEERA March of the Environmental Law, NLSIU's first e-Journal – Journal on Environmental Law, Policy and Development and manages three websites viz., www.nlsenlaw.org, wherein the law and policy on Environment is regularly updated, and www.Nlsabs.com, a dedicated portal wherein the law and policy on Access to Benefit Sharing is updated periodically and the latest, www.nlspub.ac.in which is a dedicated website for all the publications and recent programmes and events being held by CEERA.

About the National Productivity Council, New Delhi

NPC is national level organization to promote productivity culture in India. Established by the Ministry of Industry, Government of India in 1958, it is an autonomous, multipartite, non-profit organization with equal representation from employers' & workers' organizations and Government, apart from technical & professional institutions and other interests. NPC is a constituent of the Tokyo-based Asian Productivity Organisation (APO), an Inter-Governmental Body, of which the Government of India is a founder member.

NPC teams up with its clients to work out solutions towards accelerating productivity, enhancing competitiveness, increasing profits, augmenting safety and reliability and ensuring better quality. It provides reliable database for decision-making, improved systems and procedures, work culture as well as customer satisfaction both internal & external. The solutions can be all-encompassing or specific depending on the nature of the problem. The council also helps monitor, review and implement the identified strategies. Promotional and catalytic in nature, NPC's services have bearings on economic growth and quality of life. The Council promotes a comprehensive view of productivity focused on improving triple bottom line – economic, environmental and social and adds value for all the stakeholders through generation & application of advanced knowledge for inclusive Growth.

Reading Material [Annexure]

1. Contracts As An Equitable Instrument And Sensibility In Indian Contract Act by Sudeep Ranjan Nitin Sharma & Akash Kumar
2. Contract Enforcement and Productive Efficiency: Evidence from the Bidding and Renegotiation of Power Contracts in India, by Nicholas Ryan
3. Validity Of Invocation Of Bank Guarantee To Be Judged On Facts Of Each Case, by Ravi Singhania
4. Public Procurement [Singhania & Partners LLP]
5. Government Obligations In Public-Private Partnership Contracts by Sandeep Verma
6. Legal Safeguards of ‘Government Contracts’ in India: A Critique. By Navajyoti Samanta
7. Promoting Transparency and Efficiency in Public Procurement: E-Procurement Initiatives by Government of India, by Prabir Panda, GP Sahu and Pramod Gupta
8. Understanding Integrity Requirements for Government Contracts in India, by Sandeep Verma
9. Fairness Obligations for Government Contracts in India, by Sandeep Verma
10. Electronic government procurement implementation in India: a cross sectional study, by Prabir Panda, GP Sahu and Pramod Gupta
11. Benchmarking Approach to Improve the Public Procurement Process, by Samir K Srivastava, Amit Agrahari
12. A Data Visualization Tool To Benchmark Government Tendering Process; Insights From Two Public Enterprises, By Samir K Srivastava, Amit Agrahari